INVITATION TO
THE ANNUAL SHAREHOLDERS’ MEETING

EVONIK INDUSTRIES AG
TUESDAY, MAY 28, 2019, 10 A.M.¹
GRUGAHALLE, MESSEPLATZ 2²
45131 ESSEN, GERMANY

¹ Central European Summer Time—CEST
² formerly Norbertstraße 2
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This document is a convenience translation of the German original. In case of discrepancy between the English and German versions, the German version shall prevail.
I. Agenda

1. Provision of documents for the Annual Shareholders’ Meeting in accordance with Section 176 Paragraph 1 Sentence 1 of the German Stock Corporation Act (Aktiengesetz – “AktG”)

Pursuant to Section 176 Paragraph 1 Sentence 1 AktG, the Executive Board provides access to the following documents for the Annual Shareholders’ Meeting:

- the adopted annual financial statements of Evonik Industries AG as of December 31, 2018
- the approved consolidated financial statements as of December 31, 2018
- the combined management report and the group management report for the Evonik Group and Evonik Industries AG, including the explanatory report of the Executive Board relating to the information provided pursuant to Section 289a Paragraph 1 and Section 315a Paragraph 1 of the German Commercial Code (Handelsgesetzbuch – “HGB”).
- the report of the Supervisory Board of Evonik Industries AG, and
- the Executive Board’s proposal for the allocation of the net profit.

All the above documents are accessible in the internet at

www.evonik.com/annual-shareholders-meeting

Further, the documents will be accessible during the Annual Shareholders’ Meeting.

Pursuant to Section 172 AktG, on March 4, 2019 the Supervisory Board approved the annual financial statements and the consolidated financial statements as prepared by the Executive Board on February 18, 2019. The approval by the Supervisory Board of the annual financial statements constitutes their adoption. Accordingly, pursuant to Section 173 Paragraph 1 AktG, the Annual Shareholders’ Meeting is not required to formally adopt the financial statements or approve the consolidated financial statements. The other documents specified above, too, only have to be made accessible at the Annual Shareholders’ Meeting and explained at the Meeting in accordance with Section 176 Paragraph 1 Sentence 2 AktG; no resolution is required, apart from a resolution on the allocation of the net profit.

2. Resolution on the allocation of the net profit

The claim for payment of the dividend becomes due on the third business day (Geschäftstag) after the resolution by the Annual Shareholders’ Meeting unless a later due date is determined in the articles of association or in the resolution on the allocation of the net profit (Section 58 Paragraph 4 Sentences 2 and 3 AktG). In contrast, an earlier due date is not permitted (Section 58 Paragraph 4...
Sentence 3 AktG). From the net profit of the fiscal year 2018 a dividend of €1.15 per no-par value share is to be distributed.

The Executive Board and Supervisory Board propose that the following resolution be adopted:

The net profit of €535,900,000.00 stated in the annual financial statements for fiscal year 2018 shall be allocated as follows:

- Payment of a dividend of €1.15 per no-par value share entitled to the dividend = €535,900,000.00
- Allocation to other revenue reserves = €0.00
- Amount carried forward = €0.00

Net profit = €535,900,000.00

The dividend will be paid on June 3, 2019.

This proposal for the allocation of the profit is based on the capital stock of €466,000,000.00 divided into 466,000,000 no-par value shares—entitled to a dividend on February 18, 2019 (date of establishment of the annual financial statements). The number of shares entitled to the dividend and thus the total amount of the dividend could decrease in the period up to the date on which the resolution on the allocation of the net profit is passed. In this case, the Executive Board and Supervisory Board will submit an amended resolution proposal for the allocation of the net profit, which will, however, propose an unchanged distribution of €1.15 per no-par value share entitled to the dividend, and a corresponding increase in the amount to be carried forward.

3. Resolution on formal approval of the actions of the members of the Executive Board in fiscal year 2018

The Executive Board and Supervisory Board propose that the following resolution be adopted:

The actions of the members of the Executive Board who held office in fiscal year 2018 are hereby formally approved for this period.

4. Resolution on formal approval of the actions of the members of the Supervisory Board in fiscal year 2018

The Executive Board and Supervisory Board propose that the following resolution be adopted:

The actions of the members of the Supervisory Board who held office in fiscal year 2018 are hereby formally approved for this period.
5. Resolution on the appointment of the auditor and of the Group auditor for fiscal year 2019 and of the auditor for an audit review of the condensed financial statements and interim management report as of June 30, 2019 pursuant to Section 115 Paragraph 5 and Section 117 No. 2 of the German Securities Trading Act (Wertpapierhandelsgesetz – “WpHG”) (“interim financial report”) and additional financial information during the year pursuant to Section 115 Paragraph 7 WpHG

Based on a corresponding recommendation of the Audit Committee, the Supervisory Board proposes that the following resolution be adopted:

PricewaterhouseCoopers GmbH Wirtschaftsprüfungsgesellschaft, Frankfurt am Main (Germany), is appointed:

a) as the auditor and Group auditor for fiscal year 2019

b) as the auditor for a review of the condensed financial statements and interim management report as of June 30, 2019 pursuant to Section 115 Paragraph 5 and Section 117 No. 2 of the WpHG, and

c) as the auditor for any review of the interim financial statements and interim management report pursuant to Section 115 Paragraph 7 WpHG for additional financial information during fiscal year 2019 and 2020 up to the next Annual Shareholders’ Meeting.

Both the recommendation of the Audit Committee and the proposal put forward by the Supervisory Board are free of any undue influence by third parties. Furthermore, there were no rules restricting the selection of the auditor for the audit of the financial statements to a specific auditor or audit firm.

PricewaterhouseCoopers GmbH Wirtschaftsprüfungsgesellschaft, Frankfurt am Main (Germany), has declared to the Supervisory Board that there are no business, financial, personal or other relations between it, its governing bodies and its lead auditors on the one hand, and the Company and its members of the governing bodies on the other, that could give rise to doubts about its independence.
II. Further information and details of the Annual Shareholders’ Meeting

1. Conditions of attendance and exercising voting rights

In accordance with Section 18 Paragraph 1 of the Articles of Incorporation, shareholders are entitled to attend the Annual Shareholders’ Meeting and exercise their voting rights at the Annual Shareholders’ Meeting provided that they are registered in the share register and have submitted an application to the Company to attend the Meeting by the deadline, which is

12.00 midnight (CEST) on Tuesday, May 21, 2019 at the latest

in text form (Section 126b German Civil Code / Bürgerliches Gesetzbuch – “BGB”) in German or English at the following address

Evonik Industries AG
c/o ADEUS Aktienregister-Service-GmbH
Postfach 5703 64
22772 Hamburg
Germany
Fax: +49 89 20 70 37 95 1
Email: hv-service.evonik@adeus.de

or via the password-protected Online-Service at

www.evonik.com/asm-services

using the procedure provided for this purpose. The date of receipt of the application shall determine whether this deadline is met.

To submit an application to attend the Meeting via the password-protected Online-Service, the shareholder number and a personal access password are required. Those shareholders who have already registered for email dissemination of the invitation to the Annual Shareholders’ Meeting will receive their shareholder number with the invitation to the Annual Shareholders’ Meeting and must use the access password they chose when they registered. All other shareholders will receive their access password with their invitation to the Annual Shareholders’ Meeting, provided that they are registered in the share register before the start of Tuesday, May 14, 2019. The procedure for applying to attend via the password-protected Online-Service requires that the shareholder is registered in the share register prior to the start of Tuesday, May 14, 2019. The password-protected Online-Service will be available from Friday, May 3, 2019. Further information on the procedure for applying to attend the Meeting via the password-protected Online-Service can be found at the above internet address.

Under Section 67 Paragraph 2 Sentence 1 AktG, only those shareholders registered as such in the share register shall be deemed vis à vis the Company to be shareholders. Further, the right to attend
the Annual Shareholders’ Meeting and to exercise voting rights is subject to the shareholder still being registered as such in the share register on the date of the Annual Shareholders’ Meeting. The number of voting rights that a person eligible to attend the Annual Shareholders’ Meeting may exercise shall be determined by the number of shares registered in the share register on the day of the Annual Shareholders’ Meeting. For administrative reasons, however, no transfer may be effected in the share register between Wednesday, May 22, 2019 and the day of the Annual Shareholders’ Meeting, i.e. Tuesday, May 28, 2019 (inclusive in each case). Therefore, the status of entries in the share register on the day of the Annual Shareholders’ Meeting will be the status of the last transfer on Tuesday, May 21, 2019 (referred to as the technical record date).

Banks, shareholders' associations and other persons deemed to be equivalent to banks within the meaning of Section 135 Paragraph 8 AktG, as well as institutions and companies deemed to be equivalent to banks within the meaning of Section 135 Paragraph 10 AktG in conjunction with Section 125 Paragraph 5 AktG may only exercise voting rights for registered shares that do not belong to them but for which they are registered in the share register as the bearer on the basis of a proxy authorization. Details of such authorization are set forth in Section 135 AktG.

2. Proxy voting procedure

a) Option to vote by proxies, forms
Shareholders may arrange for their voting rights to be exercised by a proxy, for example, a bank, shareholders’ association, voting proxies designated by the Company or another person of their choice. Correct application to attend the Annual Shareholders’ Meeting (see Section 1 above (Conditions of attendance and exercising voting rights)) is also necessary in such cases. Proxy authorization may be granted either before or during the Annual Shareholders’ Meeting and can be granted before applying to attend. Proxy authorization may be granted by making a declaration to the proxy or the Company.

Insofar as no restrictions or other constraints are imposed by law, the person granting the proxy authorization or the proxy, the proxy attending the Annual Shareholders’ Meeting may exercise voting rights in the same way as the shareholder would be able to.

Neither the law nor the Articles of Incorporation nor the Company requires the use of a specific form to grant proxy authorization. However, in the interest of smooth processing, we ask that you always use the forms provided to grant proxy authorization if such authorization is to be granted by submitting a declaration vis à vis the Company. Forms that shareholders can use to grant a proxy authorization as part of the procedure for applying to attend the Annual Shareholders’ Meeting are made accessible with submission of the invitation to the Annual Shareholders’ Meeting, i.e. shareholders are given access to an application form and a proxy authorization form. These can be used in accordance with sections b) and d) below, in particular, to order entrance tickets for a proxy or to grant proxy authorization and to issue voting instructions to the voting proxies designated by the Company. The password-protected Online-Service contains (electronic) forms that can be submitted,
among others, in accordance with sections b) and d) below when submitting an application to
attend the Meeting (to order entrance tickets for a proxy, grant proxy authorization or issue voting
instructions to the voting proxies designated by the company) or to grant a proxy authorization and
issue voting instructions in the cases set out at the time of application or subsequently. The entrance
tickets issued in response to an order or self-generated via the password-protected Online-Service
contain a form to grant proxy authorization. Moreover, a form issued to shareholders at the entrance
to the Annual Shareholders’ Meeting contains cards that can be used to grant a proxy authorization
and, if applicable, to issue voting instructions during the Annual Shareholders’ Meeting. Further, a
form that can be used to grant a proxy authorization and, if applicable, issue voting instructions can
be found in the internet (see Section 4 below).

b) Form of proxy authorization
The following shall apply if the granting of a proxy authorization does not fall within the scope of
Section 135 AktG (in other words, if the proxy is not (i) a bank, (ii) shareholders’ association or
other person deemed to be equivalent to a bank pursuant to Section 135 Paragraph 8 AktG or (iii)
an institution or company deemed to be equivalent to a bank pursuant to Section 135 Paragraph 10
AktG in conjunction with Section 125 Paragraph 5 AktG and the granting of proxy authorization
does not otherwise fall within the scope of Section 135 AktG): in accordance with Section 134
Paragraph 3 Sentence 3 AktG, the granting and revocation of proxy authorization, and the sub-
mission of evidence of authorization to the Company must be effected in text form (Section 126b
BGB). If the granting or revocation of proxy authorization takes place by way of a declaration vis à vis
the Company, this may be submitted to the postal address, fax number or email address set forth in
Section 1 (Conditions for attendance and exercising voting rights). If the declaration is submitted
by email, it is assured that—irrespective of the possibility of granting proxy authorization directly
in the email—attachments in the following formats can be processed: Word, pdf, jpg, txt, and tif.
Proxy authorizations submitted by email can only be clearly assigned to the correct application data
if the email (or the attachment) states either the name, date of birth and address of the shareholder
or the shareholder number. When granting proxy authorization to voting proxies designated by the
Company, the special provisions set forth in section d) below shall apply.

c) Special provisions concerning the granting of proxy authorization within the scope of
Section 135 AktG
If the granting of proxy authorization falls within the scope of Section 135 AktG (in other words, if
(i) a bank, (ii) a shareholders’ association or other person deemed to be equivalent to a bank pursuant
to Section 135 Paragraph 8 AktG or (iii) an institution or company deemed to be equivalent to a
bank pursuant to Section 135 Paragraph 10 AktG in conjunction with Section 125 Paragraph 5
AktG is granted proxy authorization, or the granting of proxy authorization is subject in any other
way to the scope of Section 135 AktG), neither text form (Section 126b BGB) is required by
Section 134 Paragraph 3 Sentence 3 AktG, nor do the Articles of Incorporation contain any special
provisions for such cases. Therefore, the bank, shareholders’ association or other person deemed
to be equivalent to a bank pursuant to Section 135 Paragraph 8 AktG or institution or company
deemed to be equivalent to a bank pursuant to Section 135 Paragraph 10 AktG in conjunction with
Section 125 Paragraph 5 AktG may require a form for the granting of proxy authorization that
merely has to meet the statutory provisions for such cases, especially those set forth in Section 135
AktG. Attention is drawn to the special procedure set forth in Section 135 Paragraph 1 Sentence 5 AktG.

In particular, shareholders may grant proxy authorization to a bank or shareholders’ association and, if desired, issue voting instructions, via a password-protect Online-Service provided at the internet address set out above (www.evonik.com/asm-services). The precondition for this is that the respective bank or shareholders’ association participates in this Online-Service. To utilize the password-protected Online-Service, the shareholder number and an access password are required. Those shareholders who have already registered to receive the invitation to the Annual Shareholders’ Meeting by email will receive their shareholder number with the email invitation to the Annual Shareholders’ Meeting and must use the access password they chose when they registered. All other shareholders, insofar as they are registered in the share register before the start of Tuesday, May 14, 2019, will receive an access password which can be used for this Online-Service with their invitation to the Annual Shareholders’ Meeting. The procedure for using the password-protected Online-Service requires that the shareholder is registered in the share register prior to the start of Tuesday, May 14, 2019. The password-protected Online-Service will be available from Friday, May 3, 2019.

d) Voting proxies designated by the Company
The information given in section a) above also applies to the authorization of voting proxies designated by the Company, but the following special provisions apply: If proxy authorization is granted to the voting proxies designated by the Company, they will only exercise voting rights if explicit voting instructions have been issued. Instructions may only be issued with regard to resolution proposals of the management announced by the Company before the Annual Stockholders’ Meeting, including any proposal for a resolution on the allocation of the net profit as amended at the Annual Stockholders’ Meeting and with regard to resolutions proposed by shareholders that were announced by the Company prior to the Annual Shareholders’ Meeting on the basis of a request from a minority of shareholders pursuant to Section 122 Paragraph 2 AktG, or as a counter-motion pursuant to Section 126 Paragraph 1 AktG or proposals for elections pursuant to Section 127 AktG. The proxy authorization and voting instructions for voting proxies designated by the Company must be received by the Company by 12.00 midnight (CEST) on Monday, May 27, 2019, unless they are to be issued at the Annual Shareholders’ Meeting. This shall also apply analogously for changes to voting instructions already issued.

The voting proxies designated by the Company will not utilize the proxy authorization issued to them, nor will they represent the shares concerned if the shares concerned are represented by another person present at the Annual Shareholders’ Meeting (the shareholder or a representative of the shareholder).

e) Evidence of proxy authorization
If the proxy authorization is granted via a declaration vis à vis the company, no further evidence of such proxy authorization is required. By contrast, if the proxy authorization is granted by making a declaration to the proxy, the Company can demand evidence of such proxy authorization unless otherwise specified by Section 135 AktG, in particular with reference to section c) above. Evidence of proxy authorization may be provided by the proxy producing the formal proxy authorization at
the entrance check on the day of the Annual Stockholders’ Meeting or by submission of evidence of such authorization (by the shareholder or proxy) to the company before the Annual Shareholders’ Meeting. Such evidence may be submitted to the postal address or fax number set out in Section 1 (Conditions for attendance and exercising voting rights). Pursuant to Section 134 Paragraph 3 Sentence 4 AktG, we offer the following electronic communications methods for the submission of evidence of proxy authorization (by the shareholder or proxy): Evidence that the proxy authorization has been granted can be submitted to the Company by sending an email to the email address hv-service.evonik@adeus.de. It is assured that an attachment to the email (regardless of the possibility of forwarding an existing email) can be accepted in the following formats: Word, pdf, jpg, txt and tif. Evidence of proxy authorization submitted by email can only be clearly assigned to the application data if the evidence or the email states either the name, date of birth and address of the shareholder or the shareholder number. Notwithstanding the above, any declarations relating to the proxy authorization (granting, revocation) as well as any evidence to be provided to the Company, may be submitted, in particular, to the postal address or fax number given for application to attend the Meeting. For organizational reasons, except where evidence of authorization shall be provided at the Annual Shareholders’ Meeting, it should be received by the Company by 12.00 midnight (CEST) on Monday, May 27, 2019.

f) Multiple proxies
If a shareholder authorizes more than one person to act as proxy, under Section 134 Paragraph 3 Sentence 2 AktG, the Company may reject one or more of the proxies.

3. Information on shareholders’ rights pursuant to Sections 122 Paragraph 2, 126 Paragraph 1, 127, 131 Paragraph 1 AktG

a) Request to add items to the agenda pursuant to Section 122 Paragraph 2 AktG
Pursuant to Section 122 Paragraph 2 AktG, shareholders whose shareholdings together comprise one twentieth of the capital stock or a proportionate interest of €500,000.00 (which corresponds to 500,000 shares) may request that items be added to the agenda and announced. Every new item must be accompanied by reasons or a proposal for a resolution. The request must be addressed to the company’s Executive Board in writing and must be received by the Company by 12.00 midnight (CEST) on Saturday, April 27, 2019. It should be addressed as follows to:

Evonik Industries AG
Executive Board
Rellinghauser Straße 1–11
45128 Essen
Germany

Pursuant to Section 122 Paragraph 2 Sentence 1, Paragraph 1 Sentence 3 AktG, persons submitting a request must provide evidence that they have held the shares in the Company for at least 90 days before the date the request is received and that they continue to hold such shares until the decision
of the Executive Board on the request; Section 121 Paragraph 7 applies mutatis mutandis. Specific shareholding periods for third parties shall be taken into account pursuant to Section 70 AktG.

Additions to the agenda that have to be announced—insofar as they have not already been announced with the notice convening the Meeting—will be published immediately upon receipt by the Company in the Federal Gazette (Bundesanzeiger) and transmitted for publication to such media as it can be assumed will disseminate the information throughout the entire European Union. Any requests to add items to the agenda received by the Company after it has issued the notice convening the Annual Shareholders’ Meeting and that the Company is required to announce will also be made accessible promptly upon receipt by the Company at the following internet address

www.evonik.com/annual-shareholders-meeting

and communicated to shareholders.

b) Counter-motions and proposals for election pursuant to Section 126 Paragraph 1 AktG and Section 127 AktG

Shareholders may submit motions and, where appropriate, proposals for election relating to items on the agenda or the rules of procedure at the Annual Shareholders’ Meeting without the need for announcement, publication or any other specific action prior to the Annual Shareholders’ Meeting.

Counter-motions within the meaning of Section 126 AktG and proposals for election within the meaning of Section 127 AktG will be made accessible at the following internet address with the name of the shareholder, reasons—which are at least not necessary in the case of proposals for election—any statement by the management, and, in the case of proposals by a shareholder for the election of members of the Supervisory Board, the details required by Section 127 Sentence 4 AktG

www.evonik.com/annual-shareholders-meeting

provided that they are received by the Company by

12.00 midnight (CEST) on Monday, May 13, 2019 at the latest

at the following address

Evonik Industries AG
Legal, Compliance & Audit
Rellinghauser Straße 1–11
45128 Essen
Germany

or by fax at +49 201 177-2206
or email at hv-gegenantraege@evonik.com

and the other requirements regarding the Company’s duty to make them accessible pursuant to Sections 126 AktG and 127 AktG are met.

c) Shareholders’ rights to information pursuant to Section 131 Paragraph 1 AktG

Under Section 131 Paragraph 1 AktG, the Executive Board is required to provide information to
any shareholder who makes a corresponding request at the Annual Shareholders’ Meeting on matters affecting the Company, including the Company’s legal and business relationships with affiliated companies, the situation of the Group and companies included in the consolidated financial statements, insofar as such information is necessary for an objective assessment of items on the agenda and there is no right to refuse to disclose the information.

d) Further explanations

Further explanations of the rights of shareholders pursuant to Sections 122 Paragraph 2, 126 Paragraph 1, 127, 131 Paragraph 1 AktG, especially information relating to additional requirements above and beyond compliance with the relevant deadlines can be found in the internet at www.evonik.com/annual-shareholders-meeting

4. Documents for the Annual Shareholders’ Meeting, website with information pursuant to Section 124a AktG

The content of the notice convening the Annual Shareholders’ Meeting, an explanation as to why no resolution is required on item 1 of the agenda, the documents to be made accessible at the Annual Shareholders’ Meeting, the total number of shares and voting rights as of the date of the notice convening the Meeting, a form that can be used to grant voting proxy authorization and, where appropriate, issue voting instructions, and any requests to add items to the agenda pursuant to Section 122 Paragraph 2 AktG are accessible in the internet at:

www.evonik.com/annual-shareholders-meeting

The notice convening the meeting, together with the complete agenda and resolutions proposed by the Executive Board and Supervisory Board was published in the Federal Gazette (Bundesanzeiger) on April 10, 2019 and also submitted to those media that can be assumed to disseminate the information throughout the entire European Union.

5. Partial transmission of the Annual Shareholders’ Meeting via the internet

All shareholders of Evonik Industries AG and interested members of the general public may follow the speeches given by the Chairman of the Supervisory Board and the Chairman of the Executive Board at the Annual Shareholders’ Meeting live from around 10 a.m. (CEST) on May 28, 2019 at the following internet address:

www.evonik.com/annual-shareholders-meeting

There will be no further video or audio transmission of the Meeting. The addresses given by the Chairman of the Supervisory Board and the Chairman of the Executive Board will be available at the above internet address as recordings after the Annual Shareholders’ Meeting.
6. **Total number of shares and voting rights**

The total number of shares issued, each of which confers one voting right, is 466,000,000 as of the date of convocation of the Annual Shareholders’ Meeting (information pursuant to Section 49 Paragraph 1 Sentence 1 No. 1 Option 2 of the German Securities Trading Act (Wertpapierhandelsgesetz)).

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**Essen, April 2019**

 Evonik Industries AG  
The Executive Board
## Key figures for the Evonik Group

### Key figures

<table>
<thead>
<tr>
<th>in € million</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales</td>
<td>12,917</td>
<td>13,507</td>
<td>12,732</td>
<td>14,383</td>
<td>15,024</td>
</tr>
<tr>
<td>Adjusted EBITDA&lt;sup&gt;a&lt;/sup&gt;</td>
<td>1,882</td>
<td>2,465</td>
<td>2,165</td>
<td>2,357</td>
<td>2,601</td>
</tr>
<tr>
<td>Adjusted EBITDA margin in %</td>
<td>14.6</td>
<td>18.2</td>
<td>17.0</td>
<td>16.4</td>
<td>17.3</td>
</tr>
<tr>
<td>Adjusted EBIT&lt;sup&gt;b&lt;/sup&gt;</td>
<td>1,256</td>
<td>1,752</td>
<td>1,448</td>
<td>1,486</td>
<td>1,724</td>
</tr>
<tr>
<td>ROCE&lt;sup&gt;c&lt;/sup&gt; in %</td>
<td>12.5</td>
<td>16.6</td>
<td>14.0</td>
<td>11.2</td>
<td>12.1</td>
</tr>
<tr>
<td>Net income</td>
<td>568</td>
<td>991</td>
<td>844</td>
<td>713</td>
<td>932</td>
</tr>
<tr>
<td>Adjusted net income</td>
<td>782</td>
<td>1,128</td>
<td>930</td>
<td>1,007</td>
<td>1,294</td>
</tr>
<tr>
<td>Earnings per share in €</td>
<td>1.22</td>
<td>2.13</td>
<td>1.81</td>
<td>1.53</td>
<td>2.00</td>
</tr>
<tr>
<td>Adjusted earnings per share in €</td>
<td>1.68</td>
<td>2.42</td>
<td>1.99</td>
<td>2.16</td>
<td>2.78</td>
</tr>
<tr>
<td>Total assets as of December 31</td>
<td>15,685</td>
<td>17,005</td>
<td>19,645</td>
<td>19,940</td>
<td>20,282</td>
</tr>
<tr>
<td>Equity ratio as of December 31 in %</td>
<td>41.6</td>
<td>44.6</td>
<td>39.5</td>
<td>37.7</td>
<td>38.6</td>
</tr>
<tr>
<td>Cash flow from operating activities</td>
<td>1,066</td>
<td>1,971</td>
<td>1,769</td>
<td>1,551</td>
<td>1,704</td>
</tr>
<tr>
<td>Free cash flow&lt;sup&gt;d&lt;/sup&gt;</td>
<td>–60</td>
<td>1,052</td>
<td>821</td>
<td>511</td>
<td>672</td>
</tr>
<tr>
<td>Capital expenditures&lt;sup&gt;e&lt;/sup&gt;</td>
<td>1,123</td>
<td>877</td>
<td>960</td>
<td>1,078</td>
<td>1,050</td>
</tr>
<tr>
<td>Depreciation and amortization&lt;sup&gt;e&lt;/sup&gt;</td>
<td>606</td>
<td>700</td>
<td>707</td>
<td>829</td>
<td>837</td>
</tr>
<tr>
<td>Net financial assets/debt as of December 31</td>
<td>400</td>
<td>1,098</td>
<td>1,111</td>
<td>–3,023</td>
<td>–2,907</td>
</tr>
<tr>
<td>Accident frequency&lt;sup&gt;f&lt;/sup&gt;</td>
<td>1.18</td>
<td>0.97</td>
<td>1.24</td>
<td>1.16</td>
<td>0.87</td>
</tr>
<tr>
<td>Incident frequency&lt;sup&gt;g&lt;/sup&gt;</td>
<td>1.40</td>
<td>1.29</td>
<td>0.95</td>
<td>1.11</td>
<td>1.08</td>
</tr>
<tr>
<td>Research and development expenses</td>
<td>413</td>
<td>434</td>
<td>438</td>
<td>476</td>
<td>459</td>
</tr>
<tr>
<td>No. of employees as of December 31</td>
<td>33,412</td>
<td>33,576</td>
<td>34,351</td>
<td>36,523</td>
<td>36,043</td>
</tr>
</tbody>
</table>

Prior-year figures restated.

<sup>a</sup> Earnings before financial result, taxes, depreciation and amortization, after adjustments.

<sup>b</sup> Earnings before financial result and taxes, after adjustments.

<sup>c</sup> Return on capital employed.

<sup>d</sup> Cash flow from operating activities, continuing operations, less cash outflows for capital expenditures on intangible assets, property, plant and equipment.

<sup>e</sup> Intangible assets, property, plant and equipment.

<sup>f</sup> All work-related accidents (excluding traffic accidents) resulting in absences of at least one full shift, per 1 million working hours.

<sup>g</sup> Number of incidents involving the release of substances or energy, fire or explosion per 1 million working hours.

Due to rounding, some figures in this report may not add up exactly to the totals stated.
Sales by segment

- Nutrition & Care 31%
- Performance Materials 26%
- Resource Efficiency 38%
- Services 5%

Sales by region*

- Western Europe 43%
- North America 23%
- Central & South America 4%
- Asia-Pacific North 15%
- Asia-Pacific South 6%
- Middle East & Africa 3%
- Eastern Europe 6%

* By location of customer.
# Financial Calendar

<table>
<thead>
<tr>
<th>Event</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interim Report January–March 2019</td>
<td>May 7, 2019</td>
</tr>
<tr>
<td>Annual Shareholders’ Meeting 2019</td>
<td>May 28, 2019</td>
</tr>
<tr>
<td>Interim Report January–June 2019</td>
<td>August 1, 2019</td>
</tr>
<tr>
<td>Interim Report January–September 2019</td>
<td>November 5, 2019</td>
</tr>
<tr>
<td>Annual Shareholders’ Meeting 2020</td>
<td>May 27, 2020</td>
</tr>
</tbody>
</table>

As we cannot rule out changes of dates, we recommend checking them on the Internet at [www.evonik.com/investor-relations](http://www.evonik.com/investor-relations).